

[Review Form3](#)

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| Book Name: | New Advances in Business, Management and Economics |
| Manuscript Number: | Ms_BPR_4186 |
| Title of the Manuscript: | EXPLORING KNOWLEDGE MANAGEMENT AS A CORRELATE OF SMEs PERFORMANCE IN NIGERIA |
| Type of the Article | Book Chapter |

PART 1: Comments

| | Reviewer's comment | Author's Feedback <i>(Please correct the manuscript and highlight that part in the manuscript. It is mandatory that authors should write his/her feedback here)</i> |
|--|---|---|
| Please write a few sentences regarding the importance of this manuscript for the scientific community. A minimum of 3-4 sentences may be required for this part. | This manuscript addresses the importance of knowledge management (KM) in improving the performance of SME manufacturing companies in Nigeria. By identifying key connections between knowledge management activities, such as knowledge sharing, acquisition and retention, and organizational outcomes such as market share, customer satisfaction, and sales growth, this study provides empirical evidence. The results show that effective knowledge management functions can lead to improved customer service, increased competitiveness and protection of intellectual assets, and ultimately contribute to the sustainability and growth of SMEs. Also, the study emphasizes the need for SMEs to adopt strong knowledge management strategies, including staff training, building feedback mechanisms, and using secure data systems, so that they can make the best use of their resources and achieve operational excellence. The findings highlight the importance of knowledge management as a key factor in innovation, economic development and competitive advantage in local and global markets. | |
| Is the title of the article suitable? (If not please suggest an alternative title) | The title is somewhat suitable but could be more specific. Suggested alternative: "Impact of Knowledge Management on Performance of Manufacturing SMEs in Southeast Nigeria." | |
| Is the abstract of the article comprehensive? Do you suggest the addition (or deletion) of some points in this section? Please write your suggestions here. | The abstract is comprehensive but could benefit from a clearer mention of the methodology, such as the sample size, specific statistical tools used, and a summary of key findings. Deletion of redundant phrases like "data using descriptive statistics" could improve conciseness. | |
| Is the manuscript scientifically correct? Please write here. | Yes, the manuscript appears scientifically correct, with appropriate methodology, statistical analysis, and logical conclusions supported by evidence. | |
| Are the references sufficient and recent? If you have suggestions of additional references, please mention them in the review form. : | The references are sufficient and include both recent and foundational sources. No additional references are immediately necessary. | |

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| <p>Is the language/English quality of the article suitable for scholarly communications?</p> | <p>Yes, the language is suitable for scholarly communication, though minor grammatical improvements and conciseness in some sections could enhance clarity.</p> | |
| <p><u>Optional/General</u> comments</p> | <p>This research effectively examines the impact of knowledge management on SME Performance in southeastern Nigeria and focuses on aspects of knowledge sharing, acquisition and protection. The results of this study show a strong positive correlation between these factors and variables such as market share, customer satisfaction and sales growth that can provide valuable insights for SME development. However, this research has missed international comparisons and cultural analyses. Also, the sample size (196) for the five states seems small, which may impose restrictions. In addition, the impact of digital transformation on Knowledge Management in this research has been ignored and the use of self-reported questionnaires may lead to bias in responses. The manuscript is scientifically sound and well-structured but requires minor revisions in language, abstract clarity, and conciseness to enhance its overall quality.</p> | |

PART 2:

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| | <p><u>Reviewer's comment</u></p> | <p><u>Author's comment (if agreed with reviewer, correct the manuscript and highlight that part in the manuscript. It is mandatory that authors should write his/her feedback here)</u></p> |
| <p><u>Are there ethical issues in this manuscript?</u></p> | <p><u>(If yes, Kindly please write down the ethical issues here in details)</u></p> | |

Reviewer Details:

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|---|---|
| <p>Name:</p> | <p>Sajjad Vojdanian</p> |
| <p>Department, University & Country</p> | <p>Lappeenranta-Lahti University of Technology, Finland</p> |